

How to make a small fortune in seaweed

David Mackie

Marine Biopolymers Limited (MBL)

June 2026

Start with a Large one

Our story – tales & fails

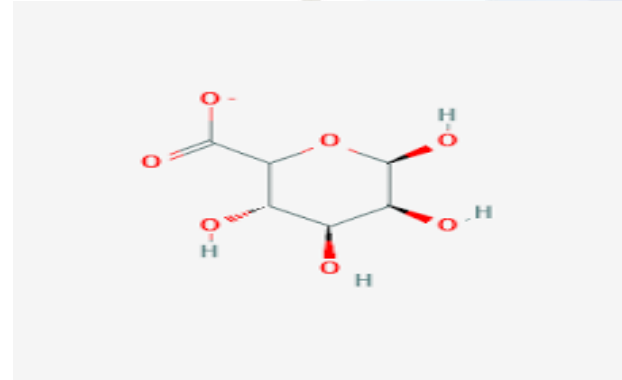
- Marine Biopolymers Ltd, Ayr, Scotland
- Seaweed users – biorefining
- ~ 100 years combined seaweed experience
- Wild preferred
- Kelp – Laminaria hyperborea
- Scotland – abundant seaweed
- Eventful history – a biorefinery will come



(Auld Ayr, wham ne'er a town surpasses, for honest men and bonnie lasses – Tam O'Shanter, Robert Burns)

An Honest Fail

- Scotland used to be #1 globally in Alginate
- The world “needed” a new Alginate supplier in 2010
- Plenty of seaweed in Scotland
- “We were mainly experienced Alginate people – we can go straight to full scale, right?”
- “Formaldehyde is OK, isn’t it?”
- *Not so easy, unfortunately*



“Kelpgate” – an Epic fail

- *2018 – a hot Summer, but*
- Storms were coming in Scotland
- Salutory lesson – Social Media, mercurial Politicians
- The “orange bucket lady”
- Famed “British Justice” – more N Korea – no right of reply given
- *Kelp harvesting at sea banned – illogical, nonsense alternatives*
- “Tea & sympathy” mean nothing



Seaweed Biorefining – fail or tale?

- *Another of these - Epic fails & Honest tales – or not ?*
- Seaweed Biorefining – what you want it to be
- ***Our Bread & Butter - we say tale not fail***
 - Not easy to develop to scale
 - Not a magic solution, but it is a profitable one
 - Involves trade-offs – win some, lose some
 - Limits for any seaweed species – know what is good/bad
 - Multiple trial and error
- *Never forget the economics*

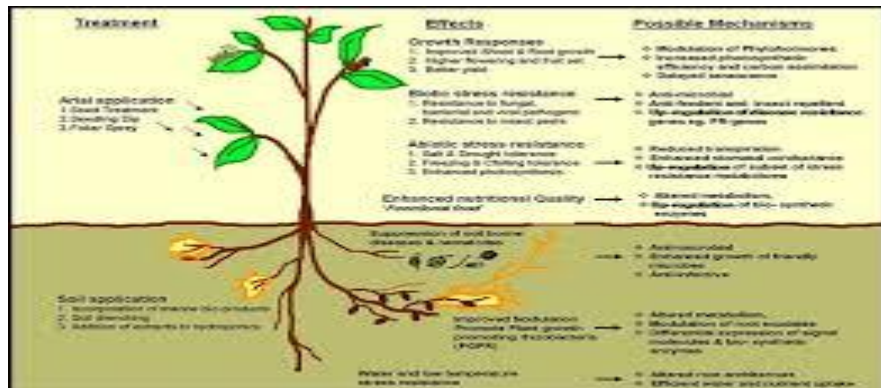
“It’s the economy, stupid”

Seaweed has many skeletons

- *Both Wild and Farmed types*
- Running Tide – the “woodchipper”
- Oceanium – betting on Fucoidan
- Alginor – a slight “miscalculation”
- “Seaweed to Biofuels” etc etc
- **START AND FINISH WITH THE ECONOMICS!**



Tales & Fails



An epic fail and tall tale

“European demand for seaweed is surging, driven by the shift toward plant-based proteins, sustainable packaging, and biostimulants. The European market value is projected to reach up to €9 billion by 2030, with volumes expected to skyrocket to 8 million tonnes as industries scout local supply chains”

“Seaweed farming in Europe is stepping into the spotlight. Demand is projected to surge – from 270,000 tonnes in 2019 to 8 million by 2030 – potentially unlocking €9 billion in economic value, 115,000 jobs, and the power to slash 5.4 million tonnes of CO₂, according to Seaweed for Europe”.

- 8 million tonnes by 2030 – **La-la land**
- (and it means a harvesting capacity ~ 50 M tpa)
- Who peddles this nonsense? **It harms “Seaweed”**
- Wishful thinking does not make it happen

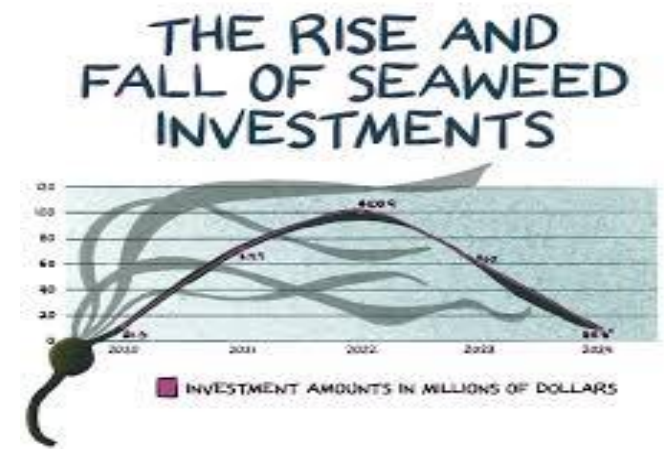
Create demand, the Supply will follow?

- ***Economics always tells, but***
- Seaweed - not a magic substance
- Technical limits – low yields
- Technology limitations and costs
- Clarity on seaweed “trade-offs”



Investors & Grant bodies

- Vital part of the equation
- Respect but “not your friend”
- Return wanted – their money!
- Herd behaviour (FOMO?)
- Shallow diligence (sorry!)
- Both Financial & Corporate
- Grant bodies and Seaweed – a separate can of worms
- The EU’s motivation?



How do we rate ourselves (MBL)?

- *Epic fails & Honest tales or Epic tales & Honest fails?*
- Both in truth
- On the **debit** side – initial technology average, overreached on scale ambition, too slow on securing seaweed (licence), “blindsided” by Kelpgate
- On the **credit** side – now really good technology, no crazy rabbit holes, don’t believe in alchemy, realistic on seaweed limits and economics/value positioning
- Marks out of 10 you decide